07 MON
Registration and Breakfast with Exhibits  7:15 - 8:15 a.m.
Welcome Remarks  8:15 - 8:25 a.m.
  Kierstin Cates Kennedy, MD, MSHA, SFHM
You're It! Meta-Leadership for Hospital Medicine  8:25 - 10:30 a.m.
  Leonard Marcus, PhD
Break with Exhibits  10:30 - 10:45 a.m.
The Person of the Meta-Leader and the Situation  10:45 a.m. - 12:30 p.m.
  Leonard Marcus, PhD
Lunch with Exhibits  12:30 - 1:30 p.m.
Leading Connectivity  1:30 - 2:45 p.m.
  Leonard Marcus, PhD
Break with Exhibits  2:45 - 3:00 p.m.
Negotiating Complex Agreements: The Walk in the Woods  3:00 - 4:30 p.m.
  Leonard Marcus, PhD
Networking Reception*  5:30 - 7:30 p.m.

08 TUE
Breakfast with Exhibits  7:15 - 8:15 a.m.
TBD  8:15 - 10:45 a.m.
  TBD
Break with Exhibits  10:45 - 11:00 a.m.
TBD  11:00 a.m. - 12:30 p.m.
  TBD
Lunch on Own  12:30 p.m.

*Optional event - attendance not required.
09 WED

**Breakfast** 7:15 - 8:15 a.m.

**Advanced Topics in Hospital Finances** 8:15 - 10:45 a.m.
Brian Harte, MD, MHM

**Break** 10:45 - 11:00 a.m.

**Advanced Topics in Hospital Finances (cont.)** 11:00 a.m. - 12:15 p.m.
Brian Harte, MD, MHM

**Lunch** 12:15 - 1:15 p.m.

**Proven Leadership Practices** 1:15 - 2:30 p.m.
Russell L. Holman, MD, MHM

**Break** 2:30 - 2:45 p.m.

**Problem-Solving Current Challenges** 2:45 - 4:15 p.m.
Russell L. Holman, MD, MHM

10 THU

**Breakfast** 7:15 - 8:15 a.m.

**Building and Sustaining Your Network: A Key Tool for Leaders** 8:15 - 10:45 a.m.
Nancy Spector, MD & Maryellen Gusic, MD

**Break** 10:45 - 11:00 a.m.

**Using PAR Statements to Make Connections for Yourself and Others in Your Network** 11:00 a.m. - 12:30 p.m.
Nancy Spector, MD & Maryellen Gusic, MD